

From: dennis huard
To: Microsoft ATR
Date: 1/28/02 9:33pm
Subject: settlement

Gentlemen,

This case is about money. Make no bones about it. (I only wish I had some of it- the money not the bones.) If there were utopia, we would all be in heaven and not have to lift a finger. Apple, Sun and several others wish they had something they dont- a bigger piece of the pie.

However, since we live in a real world of World Trade Center bombers, I can only say that we can not all start from ground zero and build over again. I think it would be self destructing to believe that we could knock down one of he the biggest symbols of American business like there was nothing to it and not feel some remorse.

I am one for competition and fair play. This has been the cornerstone of the American way of life since before the time I participated in Little League. There were many times that I wished that I had been better than the person that won out at my position. I would have given anything to be as good. However, I found plenty to do and feel good about my place in society wtihout having to be the top dog at what I do (although I still try).

In all due respects to the participants including Big M, life (including business) is complex. To the best interests of this country and the long term picture of mutual cooperation, we should try to meet a level of mutual understanding. However, I don't think that this includes giving everthing away that one has worked so hard for. In some unkown situatons, it may jeopardize one's own existence. After all, today's hot technology is tomorrow's burnt toast (and it doesn't take much).

All do respects and your humble servant,
Browd Owner of a Mac